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January 10, 2020

Norman W. Bernstein
Peter M. Racher
Third Site Trust
Via e-mail

Dear Mr. Bernstein:

In response to your December 20th, 2019 correspondence, McMillan-McGee Corporation (Mc²) has prepared the attached second revision of our proposed sampling plan. In response to your January 7th, 2020 correspondence, this sampling plan is NOT submitted pursuant to Contract sections 12.5 and 13.2. These contract sections refer to "Defective Work"; Mc²'s design, construction, and operation on this project have been exemplary, as witnessed by:

1. Target temperature goals achieved throughout the treatment volume;
2. Design extraction rates reached;
3. 95% operational uptime with no safety issues;
4. Groundwater screening samples (third party laboratory verified) falling below cleanup standards by at least an order of magnitude;
5. Recovery of greater than 2,300 pounds of contaminant mass; and
6. Reaching asymptotic conditions on the mass recovery curve.

As discussed (Oct 23rd and Nov 22nd teleconferences), and despite the above operational conditions, samples from monitoring wells P-1 and P-2 have fluctuated over the course of thermal operations at the Site. Additional thermal treatment at P-1 and P-2 for two more months again resulted in apparent remediation followed by groundwater contaminant concentrations rebound in well P-1. Mc² has written the attached sampling plan to:

1. Resolve this discrepancy;
2. Determine the source of this new groundwater contamination;
3. Move this project to a successful conclusion.

Mc² has reviewed Geosyntec's comments on our previous sampling plan, and has incorporated their comments as appropriate. We believe the resulting sampling plan will greatly clarify site conditions and contaminant distribution over existing site knowledge, allowing the project team to identify the technical conditions for remediation of Third Site.

We remain available for further discussion after your review.

Sincerely,

A handwritten signature in black ink, appearing to read 'David A. Rountree', with a long horizontal flourish extending to the right.

David A. Rountree, P.E., P.Eng.
Chief Engineer
McMillan-McGee Corporation

Cc: Matthew Ohl, U.S. Environmental Protection Agency